

Local Governments and international relations: the case of the Province of Barcelona

Seminar: Promoting innovative and effective methods and models of conducting international cooperation activities

Torun, 13 December 2014



Preliminary statement

- In today's global context it is difficult, if not impossible, to set out local policies and to manage a city without taking into account what is going on in the world
- The majority of local governments now operate internationally

<u>But</u>

- Are they making the most of their international efforts?
- Are they maximizing opportunities associated with the internationalisation of business, universities, sport and culture in their territory?



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- The Government and the Province of Barcelona
- The Department of International Relations
- The support to the strategic planning of city's international relations



Public Administration Profile in Spain

Spanish Constitution 1978

Administrative levels

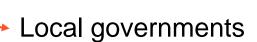
1 Central Government

17 Autonomous Communities (NUTS 2)

50 Provinces (NUTS 3)

8.118 Municipalities (LAU 2)

Barcelona



The Government and the Province of Barcelona

- 5.5M inhabitants
- 311 municipalities, including the city of Barcelona
- Barcelona Provincial Council: local body composed of an association of municipalities with full power and autonomy.



- Responsibilities:
 - to ensure the principle of solidarity and inter-municipal balance
 - Legal, economic and technical cooperation and support to cities
 - Delivery of supra-local services

Inhabitants	No. municipalities
> 100,000	7
50,000- 99,000	12
20,000- 49,000	25
5,000 - 19,000	85
< 5,000	182



Department of International Relations

 Mission: to strengthen the international action of the local governments and the Government of the Province of Barcelona.

Fields of work:

- European Action (+ Office in Brussels)
- Development Cooperation
- Internationalisation

How we do it:

•	Technical and financial support (participation in transnational networks;
European projects; Decentralised cooperation.)	

- Coordination of the international activities of the Barcelona Provincial Council (access to funding; lobby in Brussels; partnerships development.)
- Synergies with the Catalan institutions and the economic and social actors of the Province (information exchange; definition of common strategies; joint actions, funding NGOs)

Smart city	Climate change mitigation
Energy efficiency	Attention in the elderly
Heritage tourism	Art factories

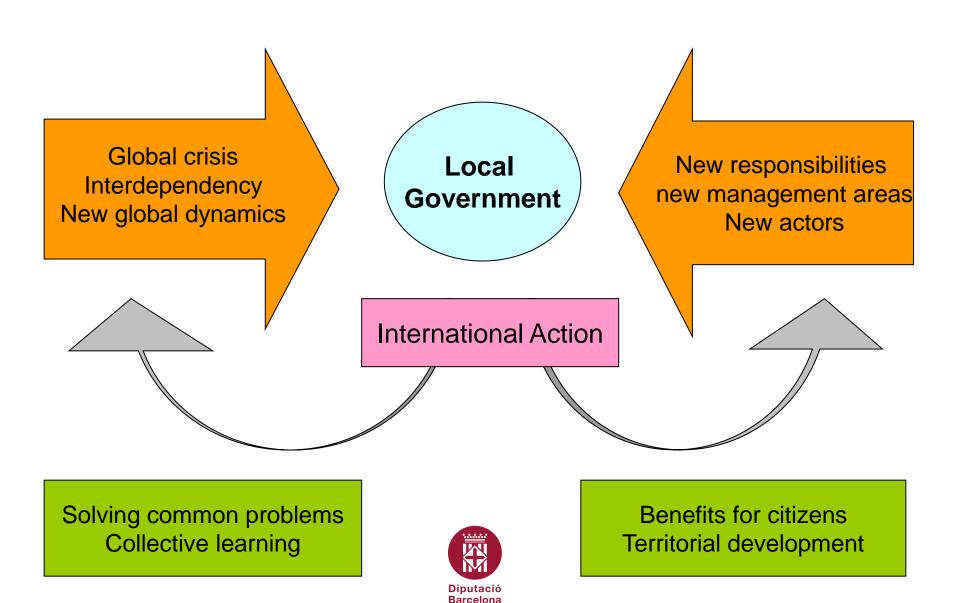
Internationalisation programme

- Evolution: from <u>project</u> driven to strategy driven
- Strategic planning of international relations.
- Mapping of the positive and unique aspects of the province of Barcelona, along with the shortcomings and weaknesses.
- Territorial marketing tools.
- Hosting foreign delegations.





A renewed approach to LG international relations



City internationalisation strategy

- An instrument to guide the international action of a local government.
 - According to the specificities and needs of its territory and stakeholders.
 - So as to maximize opportunities associated with internationalisation
 - It can enable a city to identify partners more effectively
 - Ensure an integrated approach between the city's educational, business, government, and cultural partners.
 - Promote the involvement of various stakeholders in the local government's international activities.
 - Encourage civic organisations and the public take a closer interest in international issues and open up to such matters.



International strategy of Vilafranca del Penedès

- 39.000 inhabitants
- 50 km from Barcelona
- Wine production; medieval heritage; human tower
- 10 years of international experience (RECEVIN)

But

- Lack of coordination
- Little known internationally, missed opportunities

International strategy

- Long term vision
- Organizational culture change
- Multi-stakeholder planning
- City Committee on Internationalisation







International strategy of Mataró

- 124.000 inhabitants
- North Gate of Barcelona (30 km)
- Important assets: tourism; private university; research institutions; marina
- Serious funding difficulties
- City-twinnings non active

International strategy

- Opportunity to define the future of the city
- Use of city planning documents
- Focus groups with local stakeholders, the city of Barcelona and other administrations
- Solid argument for the establishment of an international team
- Prioritize European efforts





Concluding remarks

- International planning is possible for municipalities of all dimensions and capacities, not only for major cities.
- International planning is profitable; it translates into concrete benefits for the development of the territory.
- It is essential; no city can turn its back on the current context of globalisation and increased interdependency. On the contrary, by coordinating with local agents and citizens and forging strategic alliances with other territories, there is an opportunity to actually influence the globalisation process.



Thank you for your attention!

I will be happy to answer any question that you may have.

I will be also available for further information at:

Barcelona Provincial Council
Department of International Relations

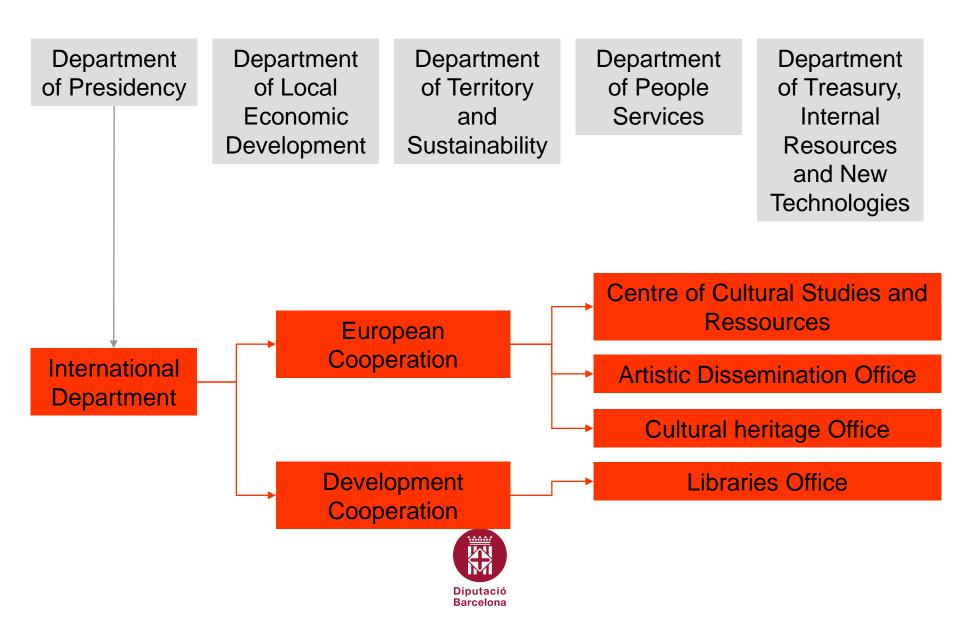
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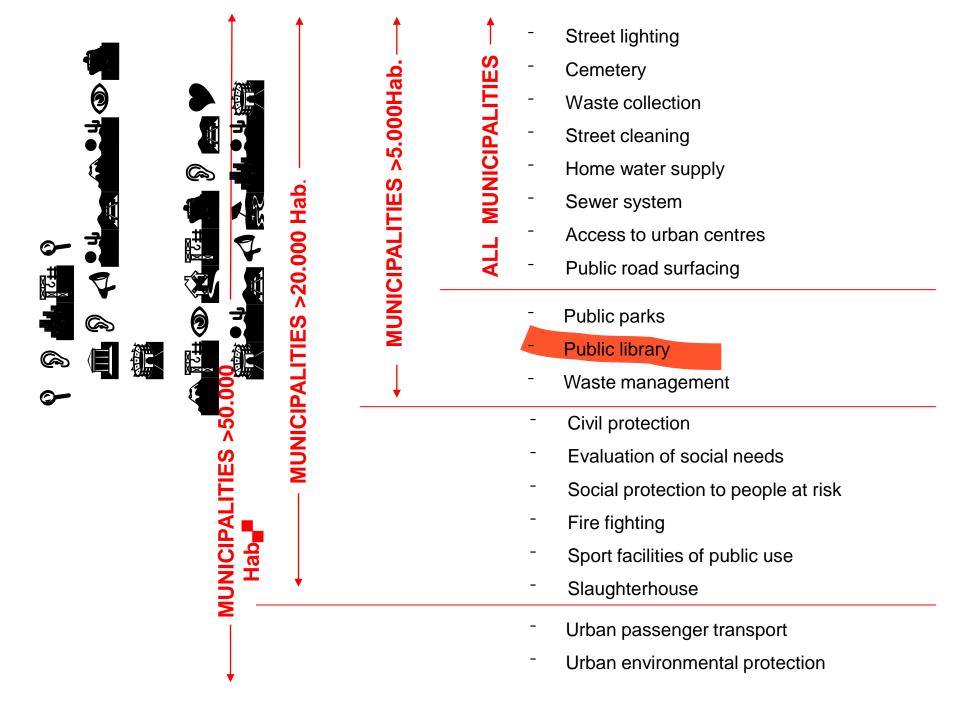
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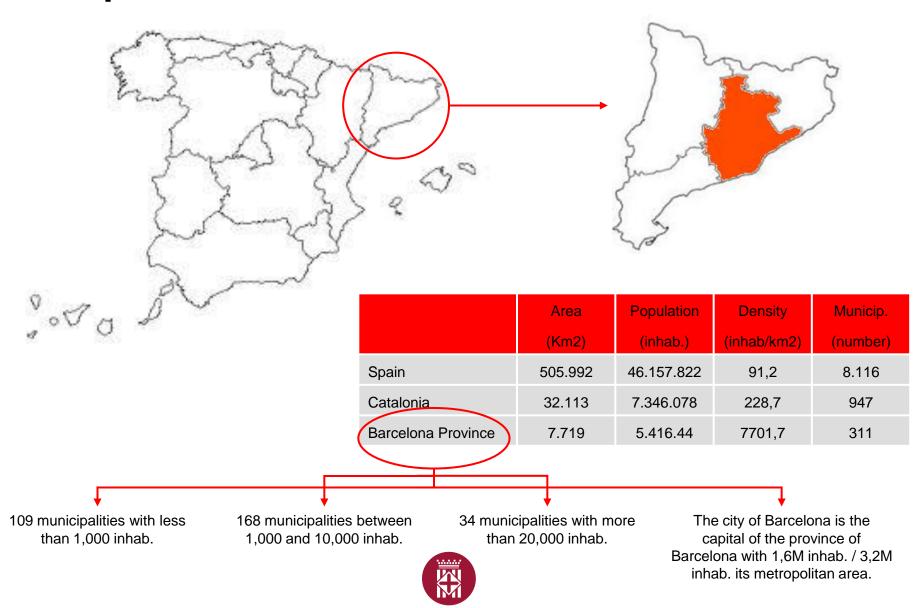


Organization chart (BPC)





The province of Barcelona



Diputació Barcelona

The Barcelona Provincial Council (BPC)

- Managed and represented by 51 provincial deputies elected from among the mayors and councilors of the 311 municipalities of the province.
- Staff: 4.900 employees
- Different consortiums and autonomous organisms
- Consolidated budget 2014: 740,9 M€
- >80% of the budget from State transfers
- Budget assigned to municipalities: >80% of total territory investments

